

## **Appendix 2 – Options - Well-being Objectives actions, timescales and impact measures .**

- **Full Plan Option**
- **Minimal Budget Option**
- **Further reduction on Minimal Budget Option (do Statutory minimum) (such commentary / proposal may be provided to Members in January 2023 and is therefore not set out within this paper at this stage).**

### **Full Plan Option**

#### **1 Regional Economic Delivery Plan (Well being Objective 1)**

#### **Sub-Committee Financial Profile 23/24 £405,867**

**To deliver the REDP, we will take the following steps 2023-2028:**

Action	Timescale	Impact Measures	Comments
<b>Resources</b>	2023 onwards - It will be important to secure sufficient capacity – within individual partner authorities and jointly – to do this, given the scale of the opportunities and challenges. It is proposed that a Regional Economic Delivery Plan Programme Manager and 4 Regional Economic Delivery Plan Programme Officers are appointed to provide the day-to-day resource needed to implement the strategy and to lead delivery of regional projects. These posts would work collaboratively with the economic development functions in each local authority to deliver the Regional Economic Delivery Plan. Up until budgets are agreed and allocated towards these resources, it is intended that temporary EARTH resources would support this programme of work locally and regionally for the next 12 months.	Effective Coordination & Delivery of REDP.	Dedicated staff resources to deliver REDP. Indicative cost calculated at circa £406K per annum to include project manager, programme officer (4), and consultancy budget

<p><b>Building Capacity and Expertise to maximise SWW renewable energy and net zero potential</b></p>	<p>SWW has a substantial opportunity in renewables and low carbon energy sector. There are several major projects in delivery or proposed and there is a need to develop coordination regionally either between the major projects and through skill development, business growth and potential for local ownership models.</p> <p>This function sits under the Energy strand, however there are clear overlaps with the economic development strand and coordination will be vital to maximise success.</p> <p>Major projects and programmes currently being delivered include Pembroke Dock Marine, Dragon Energy Island, Homes as Power Stations, onshore wind and energy from waste projects and a potential nuclear fusion prototype scheme in Pembrokeshire.</p> <p>2022-25 – Economic Development to liaise with the Energy strand and assist in the delivery of the regional energy strategy where appropriate. Opportunities to be explored around promotion to business engagement, development and support, long term upskilling, infrastructure requirements, etc.</p>	<p>Assist in delivery of regional energy plan</p>	
<p><b>Creation of a Virtual innovation agency to provide a better integrated regional innovation offer</b></p>	<p>South West Wales has some impressive innovation assets. The REDP identifies the universities’ research capabilities as a key strength to the region.</p>	<p>Establishment of a Virtual Innovation Agency</p>	

	<p>Risks are emerging linked to lack of clarity on what will replace current European funding and the complexity of the range of institutions and programmes that drive forward innovation support potentially contributes to complexity in terms of business engagement.</p> <p>In addition, innovation (the development and commercialisation of new products, goods and processes) and wider policy objectives, especially in relation to climate change and decarbonisation; digitisation and the exploitation of data; and the pressures and opportunities associated with an aging population are key to future growth of the region.</p> <p>As such there is a need to explore a better-integrated regional innovation offer, in the form of a virtual research and Technology Organisation for SWW.</p> <p>2022-23 Scope out the opportunity for a virtual innovation agency. Develop a consortium of key partners in the public and private sector together with the universities.</p> <p>Covering following points:</p> <ol style="list-style-type: none"> <li>1) Aim to broker relationships between businesses, programmes and the knowledge base.</li> </ol>		
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	<p>2) Develop a place-based innovation partnership                  3) Galvanise responses to social need                  4) Demonstrate and promote regional opportunities</p> <p>2023-25 Issues to consider</p> <ul style="list-style-type: none"> <li>• Potential routes to investment post ERDF (increased private sector co financing)</li> <li>• Institutional Options from partnership to constituted delivery vehicle</li> <li>• Links with initiatives and policy development at Welsh and UK Government.</li> </ul>		
<p><b>Coordinated regional business support programme to support enterprise and entrepreneurship at scale</b></p>	<p>2022-23 – Scope and review existing businesses support offer across the region to include Local Authorities, Welsh Government and other relevant partners.</p> <p>2022-23 -Establish a regional business group linked as a subgroup to the regional leads group.</p> <p>2022 onwards - Develop and deliver a coordinated suite of support packages for business support to include start up grants and growth grants. Link activity to emerging SPF programme.</p>	<p>X amount of businesses supported</p> <p>X amount of jobs created</p> <p>Improved coordination of business support across region</p>	

	<p>2023 onwards -Develop a programme to nurture enterprise and entrepreneurship through targeted business support including enterprise clubs, digital exploitation, specialist support and opportunities for commercialisation of products.</p>		
<p><b>Regional commercial property investment fund</b></p>	<p>There is a regional shortfall of employment space in Wales, and this is exacerbated in SWW Wales by weak viability and market failure with the cost of development far exceeding the cost of development.</p> <p>2022 -23 Establish a regional Commercial Property Investment Group. Develop governance structure and report to the SWWales Regional leads group.</p> <p>2023 onwards -Develop a property commercial investment fund for Southwest Wales. Linking up with Welsh Government and UK Governments shared prosperity fund.</p>	<p>X - amount of businesses supported</p> <p>X – amount of employment space to be created</p> <p>X – amount of jobs accommodated</p>	
<p><b>Regional inward investment proposition</b></p>	<p>Creating an attractive destination for inward investment is a competitive market. In SW Wales, we have many assets which can make us an attractive proposition to those looking to invest in the region.</p> <p>2022-23 – Through the EARTH programme we will create a user friendly, online promotional tool to</p>	<p>X inward investment leads</p>	

	<p>provide clear and concise information to inward investors.</p> <p>2023 - 2028 Create a dedicated cross-region team who would be trained to update and use the tool and deal with inward investment enquiries and activities. Representative from each LA. Team to report to the regional economic development leads group.</p> <p>2023 – Review barriers to investment and provide solutions to make region more attractive to investors.</p>		
<p><b>Devolved regional investment fund</b></p>	<p>With EU programmes in Wales coming to an end and UK Government Funding emerging through the levelling up agenda, the region needs to ensure that the funding mechanisms to stimulate investment and growth are fit for purpose in SWWales.</p> <p>2022-23 – Review the funding mechanisms available for SWWales. Identify funding gaps that are required to realise the regions potential growth.</p> <p>2023-24 Lobby WG and UK for a devolved funding package to prioritised at the SWWales regional Level. Opportunities will then be explored to lever other funds from the private sector, third sector and others.</p>	<p>New Regional Investment Fund</p> <p>X – External Funding levered</p>	

	Explore finance models such as loans, equity investments, mutual investment models, to induce a mechanism to recycle funding for reinvestment.		
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**We will take the following longer term steps from 2028-2035:**

Carry out a comprehensive review to establish the impact of activities up to 2028. Following review a schedule of longer term steps will be provided.

**2 Regional Energy Strategy (Well being Objective 1)**

**Sub-Committee Financial Profile 23/24 £20,000**

**To deliver the RES, we will take the following steps 2023-2028:**

Action	Timescale	Impact Measures	Comments
<p>Undertake an evaluation exercise to determine that the correct level of resource and expertise is embedded within each Council for the effective delivery of activity and programmes within each specific thematic theme of the strategy:</p> <ol style="list-style-type: none"> <li>1. Domestic energy</li> <li>2. Renewable energy generation</li> <li>3. Transport and active travel</li> <li>4. Commercial and industrial</li> </ol>	<p><b>Q1 &amp; Q2</b> <b>2023</b></p>	<p>Implementation of a regional delivery team.</p> <p>Alignment to existing programmes.</p>	<p>Resource capacity and expertise is essential for delivery of the strategy and the delivery programme.</p> <p>Important to liaise with other regional energy strategy programmes and ensure cross regional synergy and that all opportunities are maximised.</p>
<p>Structured review and sense check of the actions contained within the draft SWW Regional</p>	<p><b>Q3 &amp; Q4</b> <b>2023</b></p>	<p>Provision of a short-list of improvement programmes.</p>	<p>Important that there is an even distribution of improvement programmes and activity across the region in a fair and equitable delivery.</p>

Energy Strategy - strategic action plan.			
Formulate thematic themed - implementation programmes for delivering tangible projects and activity converting the core principles and strategic priorities into reality benefiting all sectors across the region.	<b>2024 - 2028</b>	<p>Development of full business cases for each programme.</p> <p>Identification of challenges and barriers for project implementation.</p> <p>Fully resourced and funded projects.</p>	Important that the energy system delivery landscape will evolve as all sectors transition to a net zero society therefore it is important that the strategy improvement have flexibility integrated into them where possible/practicable.

**We will take the following longer term steps from 2028-2035:**

Action	Timescale	Impact Measures	Comments
Milestone review of the strategy and improvement programmes.	<b>2029</b>	Evaluation of the performance of the delivery programmes against the strategy's	Given the magnitude and complexity of the programmes required to move towards achieving net-zero, periodic reviews will be essential for ensuring that the correct rate of trajectory is being achieved to reach net-zero.

		priorities, and objectives.	
Formulation of additional improvement programmes.	<b>2030 - 2035</b>	Increased delivery of the strategy.	The enormity of the challenge needs to be understood and contingency programmes, actions and projects identified at this point in the timeframe, if it is realised that the targets within certain sectors will not be met.
Review exercise to understand the effectiveness of the strategy programme and the success rate of the region transitioning to net zero via innovative energy system solutions and to determine the required rate of carbon reduction by 2050 and improvement programmes required within the second stage of the strategy from 2035 to 2050.	<b>2033 - 2035</b>	Number of improvement programmes across the thematic themes and sectors.  Level of carbon reduction achieved from 2023 to 2035.	It will be essential that the learning, success and failures of the 2023-35 Regional Energy Strategy delivery programmes are learnt from and used to shape and define the 2035-50 strategy, ensuring that the correct governance, management processes, resource, expertise are in place to achieve the required level of transition to a net zero society.

In Summary, the outcomes are:

- Complete 3 LAEPs - build understanding/ownership amongst key partners and ensure alignment with Regional Energy Strategy;
- Secure additional resources from WG – agreed in principle, submitting a bid for 3 staff (1 regional coordinator, 2 ‘shared’ project officers);
- Complete the Communications plan to allow for building of engagement and understanding;
- Refine the Action Plan into tangible projects for implementation, and
- Work with WG, industry and academia to support decarbonisation and renewable opportunities and build capacity e.g. Freeport, Launchpad bid

### 3 Regional Transport Plan (Well being Objective 2)

#### Sub-Committee Financial Profile 23/24 £368,232

#### To deliver the RTP, we will take the following steps 2023-2028:

Action	Timescale	Impact Measures	Comments
Approve resources required to deliver RTP and recruit necessary staff	CJC approval November 2022 with recruitment early 2023	Having appropriate resources to deliver robust RTP	Costs estimated to be in the region of £368k for staffing and consultancy support (based on development costs of previous RTP)
Respond to RTP guidance and develop RTP delivery programme	Guidance expected to be provided by WG in late 2022/early 2023	Robust and resourced programme for delivery with consultation at the core	
Approval of RTP	TBC – timescales will be provided when guidance is issued	Robust RTP signed off which establishes the transport priorities for the region	The RTP will form the basis for funding bids
Review RTP on an annual basis	Annual	Ensure the RTP is current and appropriate	Will need to be reviewed against any policy changes

#### We will take the following longer term steps from 2028-2035:

Action	Timescale	Impact Measures	Comments
Review RTP	Likely to be 2028		RTP's/LTP's have been 5yr plans to date
Continue to implement transport improvements (including Metro) with RTP as backbone plan		Improved connectivity and increased modal shift to sustainable modes of transport	

**4 Strategic Development Plan (Well being Objective 3)**

**Sub-Committee Financial Profile 23/24 £236,000**

**To deliver the SDP, we will take the following steps 2023-2028:**

Action	Timescale	Impact Measures	Comments
Engage with Welsh Government Officers on the draft SDP Manual to ensure the final version of that guidance serves to help facilitate an SDP that can deliver on CJC and Council corporate objectives	2023		Informal Stakeholder Consultation commenced September 2022, comments to be returned by 31 <sup>st</sup> December 2022.
Work collaboratively across the region with other Authorities to undertake key projects that will form an evidence base for the SDP	2023-2028	Ensures early key stage work benefit from alignment with latest underpinning evidence, and is aligned with replacement LDPs being produced	Preparatory work already underway on some projects – including: <ul style="list-style-type: none"> <li>- Defining South West Wales National Growth Area</li> <li>- Forecasting economic and population Growth</li> <li>- Strategic Flood Consequences Assessment</li> </ul>
Deliver a number of SDP key stages with engagement and consultation of stakeholders – in particular Delivery Agreement (including Community	Autumn 2023-2028	Delivers on statutory requirement to advance SDP in accordance with a delivery programme to be agreed with	This timescale for delivery of early key stages is dependent on final SDP Manual being published by WG by Autumn 2023, as well as decisions yet to be confirmed in relation to financing, resourcing and formation of SDP delivery teams

Involvement Scheme, the 'Call for' Strategic Locations and Sites/Areas, Preferred Strategy		Welsh Government	
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**We will take the following longer term steps from 2028-2035:**

Action	Timescale	Impact Measures	Comments
Deliver the remaining SDP key stages with engagement and consultation of stakeholders – in particular agree and submit Deposit Plan, undertaken Examination in Public and finally adoption	2028-2030	Meet statutory requirements and Welsh Government policy (as expressed in Future Wales: the National Plan) in respect of adopting a regional strategic development plan, following compliance of all key stages. An adopted SDP for South West Wales provides the opportunity to establish a joined up, regional planning framework to	This timescale is dependent on decisions yet to be confirmed in relation to financing, resourcing and formation of SDP delivery teams

		<p>guide decision making on larger than local issues, ensuring these are planned for in an integrated and comprehensive way. This includes the key issues of scale and spatial distribution of housing and employment growth, and in regard to infrastructure planning.</p>	
<p>Undertake programme of monitoring of adopted SDP</p>	<p>2030-2035</p>	<p>Ensures that the policies and proposals set out in the adopted SDP are being effectively delivered over time, and enables a mechanism to intervene and review where necessary in order that the Plan is delivering on its objectives</p>	



**Minimal Budget Option**

**1 Regional Economic Delivery Plan (Well being Objective 1)**

**Sub-Committee Financial Profile 23/24 £100,000**

**To deliver the REDP, we will take the following steps 2023-2028:**

Action	Timescale	Impact Measures	Comments
<b>Resources</b>	2023 onwards - It will be important to secure sufficient capacity – within individual partner authorities and jointly – to do this, given the scale of the opportunities and challenges. It is proposed that a Regional Economic Delivery Plan Programme Manager is appointed to provide the day-to-day resource needed to implement the strategy and to lead delivery of regional projects. This post would work collaboratively with the economic development functions in each local authority to deliver the Regional Economic Delivery Plan. Up until budgets are agreed and allocated towards these resources, it is intended that temporary EARTH resources would support this programme of work locally and regionally for the next 12 months.	Effective Coordination & Delivery of REDP.	Dedicated staff resources to deliver REDP. Indicative cost calculated at circa £50K per annum to include project manager, and £50k consultancy budget

<p><b>Building Capacity and Expertise to maximise SWW renewable energy and net zero potential</b></p>	<p>SWW has a substantial opportunity in renewables and low carbon energy sector. There are several major projects in delivery or proposed and there is a need to develop coordination regionally either between the major projects and through skill development, business growth and potential for local ownership models.</p> <p>This function sits under the Energy strand, however there are clear overlaps with the economic development strand and coordination will be vital to maximise success.</p> <p>Major projects and programmes currently being delivered include Pembroke Dock Marine, Dragon Energy Island, Homes as Power Stations, onshore wind and energy from waste projects and a potential nuclear fusion prototype scheme in Pembrokeshire.</p> <p>2022-25 – Economic Development to liaise with the Energy strand and assist in the delivery of the regional energy strategy where appropriate. Opportunities to be</p>	<p>Assist in delivery of regional energy plan</p>	
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	<p>explored around promotion to business engagement, development and support, long term upskilling, infrastructure requirements, etc.</p>		
<p><b>Creation of a Virtual innovation agency to provide a better integrated regional innovation offer</b></p>	<p>South West Wales has some impressive innovation assets. The REDP identifies the universities’ research capabilities as a key strength to the region.</p> <p>Risks are emerging linked to lack of clarity on what will replace current European funding and the complexity of the range of institutions and programmes that drive forward innovation support potentially contributes to complexity in terms of business engagement.</p> <p>In addition, innovation (the development and commercialisation of new products, goods and processes) and wider policy objectives, especially in relation to climate change and decarbonisation; digitisation and the exploitation of data; and the pressures and opportunities associated</p>	<p>Establishment of a Virtual Innovation Agency</p>	

	<p>with an aging population are key to future growth of the region.</p> <p>As such there is a need to explore a better-integrated regional innovation offer, in the form of a virtual research and Technology Organisation for SWW.</p> <p>2022-23 Scope out the opportunity for a virtual innovation agency. Develop a consortium of key partners in the public and private sector together with the universities.</p> <p>Covering following points:</p> <ol style="list-style-type: none"><li>1) Aim to broker relationships between businesses, programmes and the knowledge base.</li><li>2) Develop a place-based innovation partnership</li><li>3) Galvanise responses to social need</li><li>4) Demonstrate and promote regional opportunities</li></ol>		
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	<p>2023-25 Issues to consider</p> <ul style="list-style-type: none"> <li>• Potential routes to investment post ERDF (increased private sector co financing)</li> <li>• Institutional Options from partnership to constituted delivery vehicle</li> <li>• Links with initiatives and policy development at Welsh and UK Government.</li> </ul>		
<p><b>Coordinated regional business support programme to support enterprise and entrepreneurship at scale</b></p>	<p>2022-23 – Scope and review existing businesses support offer across the region to include Local Authorities, Welsh Government and other relevant partners.</p> <p>2022-23 -Establish a regional business group linked as a subgroup to the regional leads group.</p>	<p>X amount of businesses supported</p> <p>X amount of jobs created</p> <p>Improved coordination of business support across region</p>	

	<p>2022 onwards - Develop and deliver a coordinated suite of support packages for business support to include start up grants and growth grants. Link activity to emerging SPF programme.</p> <p>2023 onwards -Develop a programme to nurture enterprise and entrepreneurship through targeted business support including enterprise clubs, digital exploitation, specialist support and opportunities for commercialisation of products.</p>		
<p><b>Regional commercial property investment fund</b></p>	<p>There is a regional shortfall of employment space in Wales, and this is exacerbated in SWW Wales by weak viability and market failure with the cost of development far exceeding the cost of development.</p> <p>2022 -23 Establish a regional Commercial Property Investment Group. Develop governance structure and report to the SWWales Regional leads group.</p>	<p>X - amount of businesses supported</p> <p>X – amount of employment space to be created</p> <p>X – amount of jobs accommodated</p>	

	<p>2023 onwards -Develop a property commercial investment fund for Southwest Wales. Linking up with Welsh Government and UK Governments shared prosperity fund.</p>		
<p><b>Regional inward investment proposition</b></p>	<p>Creating an attractive destination for inward investment is a competitive market. In SW Wales, we have many assets which can make us an attractive proposition to those looking to invest in the region.</p> <p>2022-23 – Through the EARTH programme we will create a user friendly, online promotional tool to provide clear and concise information to inward investors.</p> <p>2023 - 2028 Create a dedicated cross-region team who would be trained to update and use the tool and deal with inward investment enquiries and activities. Representative from each LA. Team to report to the regional economic development leads group.</p>	<p>X inward investment leads</p>	

	<p>2023 – Review barriers to investment and provide solutions to make region more attractive to investors.</p>		
<p><b>Devolved regional investment fund</b></p>	<p>With EU programmes in Wales coming to an end and UK Government Funding emerging through the levelling up agenda, the region needs to ensure that the funding mechanisms to stimulate investment and growth are fit for purpose in SWWales.</p> <p>2022-23 – Review the funding mechanisms available for SWWales. Identify funding gaps that are required to realise the regions potential growth.</p> <p>2023-24 Lobby WG and UK for a devolved funding package to prioritised at the SWWales regional Level. Opportunities will then be explored to lever other funds from the private sector, third sector and others.</p>	<p>New Regional Investment Fund</p> <p>X – External Funding levered</p>	

	Explore finance models such as loans, equity investments, mutual investment models, to induce a mechanism to recycle funding for reinvestment.		
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**We will take the following longer term steps from 2028-2035:**

Carry out a comprehensive review to establish the impact of activities up to 2028. Following review a schedule of longer term steps will be provided.

**2 Regional Energy Strategy (Well being Objective 1)**

**Sub-Committee Financial Profile 23/24 £20,000**

**To deliver the RES, we will take the following steps 2023-2028:**

Action	Timescale	Impact Measures	Comments
<p>Undertake an evaluation exercise to determine that the correct level of resource and expertise is embedded within each Council for the effective delivery of activity and programmes within each specific thematic theme of the strategy:</p> <ol style="list-style-type: none"> <li>1. Domestic energy</li> <li>2. Renewable energy generation</li> <li>3. Transport and active travel</li> <li>4. Commercial and industrial</li> </ol>	<p><b>Q1 &amp; Q2</b> <b>2023</b></p>	<p>Implementation of a regional delivery team.</p> <p>Alignment to existing programmes.</p>	<p>Resource capacity and expertise is essential for delivery of the strategy and the delivery programme.</p> <p>Important to liaise with other regional energy strategy programmes and ensure cross regional synergy and that all opportunities are maximised.</p>
<p>Structured review and sense check of the actions contained within the draft SWW Regional</p>	<p><b>Q3 &amp; Q4</b> <b>2023</b></p>	<p>Provision of a short-list of improvement programmes.</p>	<p>Important that there is an even distribution of improvement programmes and activity across the region in a fair and equitable delivery.</p>

Energy Strategy - strategic action plan.			
Formulate thematic themed - implementation programmes for delivering tangible projects and activity converting the core principles and strategic priorities into reality benefiting all sectors across the region.	<b>2024 - 2028</b>	<p>Development of full business cases for each programme.</p> <p>Identification of challenges and barriers for project implementation.</p> <p>Fully resourced and funded projects.</p>	Important that the energy system delivery landscape will evolve as all sectors transition to a net zero society therefore it is important that the strategy improvement have flexibility integrated into them where possible/practicable.

**We will take the following longer term steps from 2028-2035:**

Action	Timescale	Impact Measures	Comments
Milestone review of the strategy and improvement programmes.	<b>2029</b>	Evaluation of the performance of the delivery programmes against the strategy's	Given the magnitude and complexity of the programmes required to move towards achieving net-zero, periodic reviews will be essential for ensuring that the correct rate of trajectory is being achieved to reach net-zero.

		priorities, and objectives.	
Formulation of additional improvement programmes.	<b>2030 - 2035</b>	Increased delivery of the strategy.	The enormity of the challenge needs to be understood and contingency programmes, actions and projects identified at this point in the timeframe, if it is realised that the targets within certain sectors will not be met.
Review exercise to understand the effectiveness of the strategy programme and the success rate of the region transitioning to net zero via innovative energy system solutions and to determine the required rate of carbon reduction by 2050 and improvement programmes required within the second stage of the strategy from 2035 to 2050.	<b>2033 - 2035</b>	Number of improvement programmes across the thematic themes and sectors.  Level of carbon reduction achieved from 2023 to 2035.	It will be essential that the learning, success and failures of the 2023-35 Regional Energy Strategy delivery programmes are learnt from and used to shape and define the 2035-50 strategy, ensuring that the correct governance, management processes, resource, expertise are in place to achieve the required level of transition to a net zero society.

In Summary, the outcomes are:

- Complete 3 LAEPs - build understanding/ownership amongst key partners and ensure alignment with Regional Energy Strategy;
- Secure additional resources from WG – agreed in principle, submitting a bid for 3 staff (1 regional coordinator, 2 ‘shared’ project officers);
- Complete the Communications plan to allow for building of engagement and understanding;
- Refine the Action Plan into tangible projects for implementation, and
- Work with WG, industry and academia to support decarbonisation and renewable opportunities and build capacity e.g. Freeport, Launchpad bid.

**3 Regional Transport Plan (Well being Objective 2)**

**Sub-Committee Financial Profile 23/24 £80,000**

**To deliver the RTP, we will take the following steps 2023-2028:**

Action	Timescale	Impact Measures	Comments
<p>Approve resources required to deliver RTP and recruit necessary staff</p> <p>Following budget challenges recognise that little or no resources can be allocated to the CJC transport strand</p>	<p>CJC approval November 2022 with recruitment early 2023</p>	<p>Having appropriate resources to deliver robust RTP</p>	<p>Costs estimated to be in the region of £368k for staffing and consultancy support (based on development costs of previous RTP)</p>
<p>Respond to RTP guidance and develop RTP delivery programme</p>	<p>Guidance expected to be provided by WG in late 2022/early 2023</p> <p>Immediately so that WG can consider whether they should divert funding from LTF, ATF or other work streams to fund the development of the RTP</p>	<p>Robust and resourced programme for delivery with consultation at the core</p>	<p>This would mean that we would not have an up to date transport strategy for the region with outdated base information, modelling, LDP information, regeneration projects, demand predictions, outcomes. All transport bids are based on the LTP/RTP hence there is a risk that WG will</p>

<p>Advise WG that it will not be possible to develop a robust RTP due to lack of resources</p>		<p>Failure to secure funding would lead to a do minimum scenario whereby the existing RTP would have to be extended and it would not align with the Llwybr Newydd (Wales Transport Strategy).</p>	<p>not fund transport schemes and improvements without an updated RTP.  A minimum level of resource (say £80k) would enable an officer to be recruited who could coordinate responses and make representations on behalf of the region with a view to attaining Welsh Government backing to progressing this key policy area in partnership - but it would not be sufficient to develop an RTP.</p>
<p>Approval of RTP</p>	<p>TBC – timescales will be provided when guidance is issued</p>	<p>Robust RTP signed off which establishes the transport priorities for the region</p>	<p>The RTP will form the basis for funding bids</p>
<p>Review RTP on an annual basis</p>	<p>Annual</p>	<p>Ensure the RTP is current and appropriate</p>	<p>Will need to be reviewed against any policy changes</p>

**We will take the following longer term steps from 2028-2035:**

Action	Timescale	Impact Measures	Comments
Review RTP	Likely to be 2028		RTP's/LTP's have been 5yr plans to date
Continue to implement transport improvements (including Metro) with RTP as backbone plan		Improved connectivity and increased modal shift to sustainable modes of transport	

**4 Strategic Development Plan (Well being Objective 3)**

**Sub-Committee Financial Profile 23/24 £20,000**

**To deliver the SDP, we will take the following steps 2023-2028:**

Action	Timescale	Impact Measures	Comments
Engage with Welsh Government Officers on the draft SDP Manual to ensure the final version of that guidance serves to help facilitate an SDP that can deliver on CJC and Council corporate objectives	2023		Informal Stakeholder Consultation commenced September 2022, comments to be returned by 31 <sup>st</sup> December 2022.
Work collaboratively across the region with other Authorities to undertake key projects that will form an evidence base for the SDP	2023-2028	Ensures early key stage work benefit from alignment with latest underpinning evidence, and is aligned with replacement LDPs being produced	Preparatory work already underway on some projects – including: <ul style="list-style-type: none"> <li>- Defining South West Wales National Growth Area</li> <li>- Forecasting economic and population Growth</li> <li>- Strategic Flood Consequences Assessment</li> </ul>
Deliver a number of SDP key stages with engagement and consultation of stakeholders – in particular Delivery Agreement (including Community	Autumn 2023-2028	Delivers on statutory requirement to advance SDP in accordance with a delivery programme to be agreed with	This timescale for delivery of early key stages is dependent on final SDP Manual being published by WG by Autumn 2023, as well as decisions yet to be confirmed in relation to financing, resourcing and formation of SDP delivery teams

Involvement Scheme, the 'Call for' Strategic Locations and Sites/Areas, Preferred Strategy		Welsh Government	
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**We will take the following longer term steps from 2028-2035:**

Action	Timescale	Impact Measures	Comments
Deliver the remaining SDP key stages with engagement and consultation of stakeholders – in particular agree and submit Deposit Plan, undertaken Examination in Public and finally adoption	2028-2030	Meet statutory requirements and Welsh Government policy (as expressed in Future Wales: the National Plan) in respect of adopting a regional strategic development plan, following compliance of all key stages. An adopted SDP for South West Wales provides the opportunity to establish a joined up, regional planning	This timescale is dependent on decisions yet to be confirmed in relation to financing, resourcing and formation of SDP delivery teams

		<p>framework to guide decision making on larger than local issues, ensuring these are planned for in an integrated and comprehensive way. This includes the key issues of scale and spatial distribution of housing and employment growth, and in regard to infrastructure planning.</p>	
<p>Undertake programme of monitoring of adopted SDP</p>	<p>2030-2035</p>	<p>Ensures that the policies and proposals set out in the adopted SDP are being effectively delivered over time, and enables a mechanism to intervene and review where necessary in order that the</p>	

		Plan is delivering on its objectives	
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\*Note – table is the same as option 1 – but is considered ‘flexible’ enough to reflect the ‘minimum cost’ option, noting the reference to timescale for delivery being dependent on the final SDP Manual being published by WG by Autumn 2023 and decisions yet to be confirmed in relation to financing, resourcing and formation of SDP delivery teams. These caveats apply to both the shorter term (2023-28) and longer term (2028-2035) timeframes\*.